## E-4 WORD PICTURE

RATED SOLDIER'S NAME (Last, First, MI)	SSN	UNIT NAME, UIC, PRN
Specific Bullet examples of "EXCELLENCE" or "NEEDS IMPROVEMENT are mandatory.  PART I (Rater) – VALUES/NCO RESPONSIBILITIES Specific Bullet example of "SUCCESS" are optional.		
a. COMPETENCE		
<ul> <li>Duty proficiency; MOS competency</li> <li>Technical &amp; tactical; knowledge, skills, and abilities</li> </ul>		
o Sound judgment o Seeking self-improvement; always learning		
o Accomplishing tasks to the fullest capacity; committed to excellence		
EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds Std) (Meets Std) (Some) (Much)		
b. PHYSICAL FITNESS & MILITARY BEARING o Mental and physical toughness	APFT	HEIGHT/WEIGHT
Endurance and stamina to go the distance     Displaying confidence and enthusiasm;		
looks like a Soldier		
EXCELLENCE SUCCESS NEEDS IMPROVEMENT		
(Exceeds Std) (Meets Std) (Some) (Much)		
c. LEADERSHIP		
Mission first     Genuine concern for Soldiers		
<ul> <li>Instilling the spirit to achieve and win</li> <li>Setting the example; Be, Know, Do</li> </ul>		
EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds Std) (Meets Std) (Some) (Much)		
d. TRAINING o Individual and team		
<ul> <li>Mission focused; performance oriented</li> <li>Teaching soldiers how; common tasks,</li> </ul>		
duty-related skills  Sharing knowledge and experience to fight,		
survive and win		
EXCELLENCE SUCCESS NEEDS IMPROVEMENT (Exceeds Std) (Meets Std) (Some) (Much)		
e. RESPONSIBILITY & ACCOUNTABILITY o Care and maintenance of equipment/facilities		
o Soldier and equipment safety o Conservation of supplies and funds		
Encouraging Soldiers to learn and grow     Responsible for good, bad, right & wrong		
EXCELLENCE SUCCESS NEEDS IMPROVEMENT		
(Exceeds Std) (Meets Std) (Some) (Much)		
DART II OVE	DALL DEDECORMANCE AND DO	TENTIAL
a. RATER. Overall potential for promotion and/or b. SENIOR RATER BULLET COMMENTS		
service in positions of greater responsibility.		
AMONG FULLY		
THE BEST CAPABLE MARGINAL		
c. SENIOR RATER. Overall performance.	d. SENIOR RATE for promotion and	R. Overall potential
1 2 3 Successful		ter responsibility. 1 2 3 4 5 Superior Fair Poor
Superior Fair Foor		
Printed Name/Signature Rated Soldier Date Printed Name/Signature Rater Date Printed Name/Signature Sr. Rater Date		